

Title of Paper: Whitby Hospital Redevelopment															
Governing Body Meeting Date: 24/01/2019		Item Number: 9													
Report Sponsor: Jim Hayburn, Interim Chief Finance Officer		Report Author: Bernard G Chalk, Interim Finance Lead, Whitby Redevelopment Programme													
<p>1. Conflicts of Interest</p> <p>A conflict of interest occurs where an individual's ability to exercise judgement or act in one role is or could be impaired or otherwise influenced by his or her involvement in another role or relationship. The individual does not need to exploit his or her position or obtain an actual benefit, financial or otherwise. A potential for competing interests and/or a perception of impaired judgement or undue influence can also be a conflict of interest.</p> <p>Are there any potential conflicts of interest relating to this paper, which may arise within the committee and need to be addressed by the Chair of the Committee prior to this item being tabled?</p> <p>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/></p> <p>If yes, please detail here the action taken by the Interim Chief Finance Officer to prevent conflicts of interest within the decision making process</p>															
<p>2. This paper is for:</p> <table border="1" style="width: 100%; border-collapse: collapse; text-align: center;"> <thead> <tr style="background-color: #cccccc;"> <th style="padding: 5px;">Approval</th> <th style="padding: 5px;">Decision</th> <th style="padding: 5px;">Assurance – For Discussion</th> <th style="padding: 5px;">Assurance – For Information Only</th> </tr> </thead> <tbody> <tr> <td style="padding: 5px;"><input checked="" type="checkbox"/></td> <td style="padding: 5px;"><input type="checkbox"/></td> <td style="padding: 5px;"><input type="checkbox"/></td> <td style="padding: 5px;"><input type="checkbox"/></td> </tr> </tbody> </table>				Approval	Decision	Assurance – For Discussion	Assurance – For Information Only	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
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6.

Enabling Programmes	X
WSC000 - Whole system commissioning and new payments models	<input checked="" type="checkbox"/>
CE000 - Communications and Engagement	<input type="checkbox"/>
TE000 - Better use of Technology and IT	<input type="checkbox"/>
ES000 - Estates	<input checked="" type="checkbox"/>
WF000 - Workforce	<input type="checkbox"/>
MM000 - Medicines Management	<input type="checkbox"/>
QU000 - Quality	<input checked="" type="checkbox"/>
Promote good governance and proper stewardship of public resources in pursuance of CCG goals and in meeting its statutory duties	<input checked="" type="checkbox"/>

7.

	CCG Values Underpinned in this paper	X
1	Integrity	<input checked="" type="checkbox"/>
2	Transparency	<input checked="" type="checkbox"/>
3	Collaboration	<input checked="" type="checkbox"/>
4	Focus	<input type="checkbox"/>
5	Action	<input type="checkbox"/>
6	Energy	<input type="checkbox"/>
7	Courage	<input type="checkbox"/>

8. Does this paper provide evidence of assurance against the Governing Body Assurance Framework? Click [here](#) for link

	X
YES	<input checked="" type="checkbox"/>
NO	<input type="checkbox"/>

If you answered yes above, please indicate which principle risk and outline

Principle Risk No	Principle Risk Outline
Principal Risk No: 2.2	The CCG cannot afford to buy the services it needs. Quality is compromised.
Principal Risk No: 2.3	Quality Monitoring – Providers do not deliver the services to the required quality, including implementing changes to how services are delivered / behaviours do not change.

9. Does this paper mitigate risk included in the CCGs Risk Registers? If Yes, please outline. Click [here](#) for link

	Ref: Risk No	Outline
Yes		
No		

10. Executive Summary

Hambleton, Richmondshire and Whitby CCG have been working with NHS Property Services (NHS PS) (the owner of Whitby Hospital) and Humber Teaching NHS Foundation Trust (Humber NHS FT) (the main service provider) to develop a plan to redevelop the existing community hospital. The plan aims to right-size the footprint, reduce the operational costs and avoid the need for backlog maintenance which is estimated to be in the order of £6 million.

The initial project work confirmed that the new service model could be delivered within a reduced bed base and therefore consolidated into the tower block with a minor extension. The current space requirement would therefore be reduced from the current 7,629m² to 3,691m².

During the planning phase there have been a number of iterations of the financial model. The latest model using the approved capital allocation and based on a 40 year term has been completed and shows the initial revenue cost for the tenants can be managed within the existing resource envelope allocated by the CCG.

There are a number of financial risks identified during the production of this report and they have been listed together with the mitigating actions.

The CCG is required to sign a letter setting out a binding agreement in relation to NHS PS funding and Capital Works in respect of the premises.

11. Any statutory / regulatory / legal / NHS Constitution Implications

The CCG has a duty of care to ensure delivery against the Quality and Outcomes Framework and NHS Constitution.

12. Equality Impact Assessment Click [here](#) for link

Not applicable.

13. Implications / Actions for Public and Patient Engagement

14. Recommendations / Action required

The Governing Body is asked to:

- i. Confirm that the reconfiguration of the existing hospital building remains the preferred option for services in the Whitby locality;
- ii. Note the financial risks and mitigating actions identified in this report;
- iii. Note that the redevelopment of Whitby Hospital can be managed within existing allocated budgets and is “cost neutral” for the CCG; and
- iv. Delegate responsibility to the Clinical Chair and/or the Accountable Officer to sign the Commissioner Commitment letter which is a key document to support NHS PS in providing approval for the redevelopment of Whitby Hospital to commence.

15. Monitoring

There is detailed monitoring of this project through the Principal Executive Group (senior representatives from the CCG, HTFT & NHS PS) and it is expected that this will continue. Regular progress reports will be submitted to the Governing Body.

For further information please contact: Bernard G Chalk